

BUDGET BOOK 2017/2018



March 2017

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GENERAL FUND SUMMARY

BUDGET SUMMARY	2015/16	2016/17	2016/17	2017/18
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
STRATEGY AND RESOURCES	1,941	2,348	2,236	2,403
CAPITAL CHARGES	(2,879)	(2,879)	(2,879)	(2,879)
ENVIRONMENT COMMITTEE	2,272	1,986	2,050	1,878
COMMUNITY AND WELLBEING COMMITTEE	6,573	6,272	6,227	6,244
TOTAL NET REQUIREMENT	7,907	7,727	7,634	7,646
CONTRIBUTION TO / (FROM) GENERAL RESERVE FOR YEAR	(163)	0	93	0
NET BUDGET REQUIREMENT	7,744	7,727	7,727	7,646
FINANCED BY:				
COLLECTION FUND PRECEPT	5,581	5,829	5,829	6,045
REVENUE SUPPORT GRANT	1,006	417	417	0
TRANSITIONAL GRANT	0	93	93	83
NNDR REDISTRIBUTION/RETENTION	1,374	1,435	1,435	1,527
SURPLUS ON PRIOR YEAR COUNCIL TAX	83	74	74	101
DEFICIT ON PRIOR YEAR RETAINED BUSINESS RATES	(300)	(121)	(121)	(111)
EXTERNAL FUNDING FOR THE YEAR	7,744	7,727	7,727	7,645
GENERAL FUND RESERVE				
BALANCE BROUGHT FORWARD 1 APRIL	3,333	3,170	3,170	3,264
CONTRIBUTION TO / (FROM) RESERVES	(163)	0	93	0
BALANCE CARRIED FORWARD 31 MARCH	3,170	3,170	3,264	3,264
GROSS TO NET BUDGET 2017/18	Gross	Gross	Reserves	Net
	Expenditure	Income	to/(from)	Expenditure
	£'000	£'000	£'000	£'000
STRATEGY AND RESOURCES	25,386	(23,865)	882	2,403
ENVIRONMENT COMMITTEE	9,540	(7,680)	18	1,878
COMMUNITY AND WELLBEING COMMITTEE	10,050	(3,708)	(98)	6,244
ASSET RENTS (LANDLORD ACCOUNT)	0	(2,879)	0	(2,879)
TOTAL NET REQUIREMENT*	44,976	(38,132)	802	7,646

*Includes Capital Charges

STRATEGY AND RESOURCES COMMITTEE

BUDGET SUMMARY	2015/16	2016/17	2016/17	2017/18
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
ELECTIONS	106	60	61	60
REGISTER OF ELECTORS	67	74	74	88
DEMOCRATIC REPRESENTATION, COUNCIL & CIVIC EXPENSES	545	547	549	546
DEMOCRATIC AND CIVIC	718	681	684	694
CONSULTATION & COMMUNICATION	94	114	112	112
CORPORATE TRAINING	50	57	56	55
CORPORATE MANAGEMENT	491	556	555	555
CORPORATE FUNCTIONS	635	727	723	722
GENERAL EXPENSES	(384)	(342)	(392)	27
TREASURY MANAGEMENT	(142)	(96)	(180)	(115)
EXTERNAL AUDIT	59	65	65	65
SUPERANNUATION	795	494	495	494
CORPORATE FINANCIAL MANAGEMENT	328	121	(12)	471
BUSINESS RATE COLLECTION	(207)	(111)	(125)	(62)
COUNCIL TAX COLLECTION	483	519	516	519
LOCAL COUNCIL TAX SUPPORT	254	294	264	319
HOUSING BENEFIT	601	528	524	523
TAX COLLECTION AND BENEFITS	1,131	1,230	1,179	1,299
LAND CHARGES	(51)	(68)	(7)	(67)
CONTRACT MANAGEMENT	36	54	53	18
ESTATES AND PROPERTY MANAGEMENT	(1,027)	(843)	(888)	(1,095)
LAND AND PROPERTY	(991)	(789)	(835)	(1,077)
LOCAL ECONOMY	105	127	145	135
COMMUNITY DEVELOPMENT & PARTNERSHIPS	84	88	81	82
COMMUNITY CONSULTATION	49	58	52	58
COMMUNITY WELL-BEING	133	146	133	140
EMPLOYEE AND SUPPORT SERVICES	(67)	173	226	86
TOTAL NET REQUIREMENT	1,941	2,348	2,236	2,403

STRATEGY AND RESOURCES COMMITTEE

GROSS TO NET BUDGET 2017/18

	Gross Expenditure £'000	Gross Income £'000	Reserves to/(from) £'000	Net £'000
DEMOCRATIC AND CIVIC	765	(71)	0	694
CORPORATE FUNCTIONS	722	0	0	722
CORPORATE FINANCIAL MANAGEMENT	1,172	(1,730)	1,029	471
TAX COLLECTION AND BENEFITS	21,101	(19,688)	(114)	1,299
LAND CHARGES	108	(120)	(55)	(67)
LAND AND PROPERTY	637	(1,718)	4	(1,077)
LOCAL ECONOMY	135	0	0	135
COMMUNITY WELL-BEING	140	0	0	140
EMPLOYEE AND SUPPORT SERVICES	606	(538)	18	86
TOTAL NET REQUIREMENT	25,386	(23,865)	882	2,403

ELECTIONS

BUDGET ANALYSIS	2015/16	2016/17	2016/17	2017/18
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	105	0	0	0
PREMISES	18	0	0	0
SUPPLIES AND SERVICES	59	0	0	0
THIRD PARTY PAYMENTS	7	140	140	70
SUPPORT SERVICES	59	60	61	60
TOTAL EXPENDITURE	248	200	201	130
GOVERNMENT GRANTS	93	140	140	0
CONTRIBS FROM OTHER AGENCIES	49	0	0	70
TOTAL INCOME	142	140	140	70
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>106</u>	<u>60</u>	<u>61</u>	<u>60</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	60	60
Variation in pay, pension (IAS19) & support service recharges	1	0
Police and crime commissioner election 2016 expenses removed	0	(70)
Police and crime commissioner election 2016 grant from DCLG removed	0	70
EU referendum 2016 expenses removed	0	(70)
EU referendum 2016 grant from DCLG removed	0	70
County elections 2017 expenses	0	70
County election 2017 grant from SCC	0	(70)
2016/17 Probable Out-turn	<u>61</u>	
2017/18 Original Estimate		<u>60</u>

REGISTER OF ELECTORS

BUDGET ANALYSIS	2015/16	2016/17	2016/17	2017/18
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	9	0	0	0
SUPPLIES AND SERVICES	32	22	22	35
SUPPORT SERVICES	52	54	54	54
TOTAL EXPENDITURE	93	76	76	89
GOVERNMENT GRANTS	24	0	0	0
SALES	2	2	2	1
TOTAL INCOME	26	2	2	1
NET EXPENDITURE	<u>67</u>	<u>74</u>	<u>74</u>	<u>88</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	74	74
Variation in pay, pension (IAS19) & support service recharges	0	0
Sundry variations	0	14
2016/17 Probable Out-turn	<u>74</u>	
2017/18 Original Estimate		<u>88</u>

DEMOCRATIC REPRESENTATION, COUNCIL & CIVIC EXPENSES

BUDGET ANALYSIS	2015/16	2016/17	2016/17	2017/18
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	0	0	0	0
PREMISES	0	0	0	0
TRANSPORT	5	4	3	4
SUPPLIES AND SERVICES	182	190	193	189
SUPPORT SERVICES	358	353	353	353
TOTAL EXPENDITURE	545	547	549	546
TOTAL INCOME	0	0	0	0
NET EXPENDITURE/(INCOME)	<u>545</u>	<u>547</u>	<u>549</u>	<u>546</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	547	547
Variation in pay, pension (IAS19) & support service recharges	0	0
Sundry variations	2	(1)
2016/17 Probable Out-turn	<u>549</u>	
2017/18 Original Estimate		<u>546</u>

CONSULTATION & COMMUNICATION

BUDGET ANALYSIS	2015/16	2016/17	2016/17	2017/18
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	66	72	72	72
SUPPLIES AND SERVICES	23	29	27	27
SUPPORT SERVICES	5	13	13	13
TOTAL EXPENDITURE	94	114	112	112
NET EXPENDITURE	<u>94</u>	<u>114</u>	<u>112</u>	<u>112</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	114	114
Variation in pay, pension (IAS19) & support service recharges	0	0
Sundry Variations	(2)	(2)
2016/17 Probable Out-turn	<u>112</u>	
2017/18 Original Estimate		<u>112</u>

CORPORATE TRAINING

BUDGET ANALYSIS	2015/16	2016/17	2016/17	2017/18
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	50	56	54	54
SUPPORT SERVICES	0	1	2	1
TOTAL EXPENDITURE	50	57	56	55
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>50</u>	<u>57</u>	<u>56</u>	<u>55</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	57	57
Variation in pay, pension (IAS19) & support service recharges	(1)	(2)
Reduced provision for corporate, IT and professional training	0	
2016/17 Probable Out-turn	<u>56</u>	
2017/18 Original Estimate		<u>55</u>

CORPORATE MANAGEMENT

BUDGET ANALYSIS	2015/16	2016/17	2016/17	2017/18
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	33	114	114	114
SUPPLIES AND SERVICES	12	13	13	13
SUPPORT SERVICES	446	429	428	428
TOTAL EXPENDITURE	491	556	555	555
NET EXPENDITURE	<u>491</u>	<u>556</u>	<u>555</u>	<u>555</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	556	556
Variation in pay, pension (IAS19) & support service recharges	(1)	(1)
2016/17 Probable Out-turn	<u>555</u>	
2017/18 Original Estimate		<u>555</u>

GENERAL EXPENSES

BUDGET ANALYSIS				
	2015/16 Actual	2016/17 Original Estimate	2016/17 Probable Out-turn	2017/18 Estimate
	£'000	£'000	£'000	£'000
PREMISES	(1)	150	100	188
SUPPLIES AND SERVICES	502	473	523	686
SUPPORT SERVICES	(328)	(304)	(313)	(313)
TOTAL EXPENDITURE	173	319	310	561
GOVERNMENT GRANTS	1,970	2,117	2,117	1,554
CONTRIBS FROM OTHER AGENCIES	839	7	8	8
FEES AND CHARGES	13	0	0	0
TOTAL INCOME	2,822	2,124	2,125	1,562
CONTRIBS TO (FROM) RESERVES	2,265	1,463	1,423	1,028
NET EXPENDITURE	<u>(384)</u>	<u>(342)</u>	<u>(392)</u>	<u>27</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	(342)	(342)
Variation in pay, pension (IAS19) & support service recharges	(9)	(9)
Changes to property maintenance provision	(50)	24
Business rates provision re BID	0	18
Reduction in New Homes Bonus grant	0	563
Changes to Leadership contingency	(12)	(12)
Provision for SCC recycling payments	0	75
Provision re potential impact of benefits reforms	0	100
Increase in utility expenses on contract relet	0	20
Changes to bad debt provision	(10)	0
Reduced contribution from corporate projects reserve	0	(430)
Increase in electronic banking fees	23	23
Sundry Variations	8	(3)
2016/17 Probable Out-turn	<u>(392)</u>	
2017/18 Original Estimate		<u>27</u>

TREASURY MANAGEMENT

BUDGET ANALYSIS	2015/16	2016/17	2016/17	2017/18
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
SUPPLIES AND SERVICES	55	50	52	52
CAPITAL CHARGES	0	0	0	0
TOTAL EXPENDITURE	55	50	52	52
INTEREST	253	178	295	168
TOTAL INCOME	253	178	295	168
CONTRIBS TO (FROM) RESERVES	56	32	63	1
NET EXPENDITURE	<u>(142)</u>	<u>(96)</u>	<u>(180)</u>	<u>(115)</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	(96)	(96)
Changed interest from investments	(117)	10
Reduction in transfer to strategic & other reserves		
Reduced contribution to other accounts	31	(31)
Sundry Variations	2	2
2016/17 Probable Out-turn	<u>(180)</u>	
2017/18 Original Estimate		<u>(115)</u>

EXTERNAL AUDIT

BUDGET ANALYSIS	2015/16	2016/17	2016/17	2017/18
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
SUPPLIES AND SERVICES	59	65	65	65
TOTAL EXPENDITURE	59	65	65	65
NET EXPENDITURE	<u>59</u>	<u>65</u>	<u>65</u>	<u>65</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	65	65
2016/17 Probable Out-turn	<u>65</u>	
2017/18 Original Estimate		<u>65</u>

SUPERANNUATION

BUDGET ANALYSIS	2015/16	2016/17	2016/17	2017/18
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
EMPLOYEES	0	(438)	(438)	(438)
SUPPLIES AND SERVICES	795	932	933	932
CAPITAL CHARGES	0	0	0	0
TOTAL EXPENDITURE	795	494	495	494
NET EXPENDITURE	<u>795</u>	<u>494</u>	<u>495</u>	<u>494</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	494	494
Sundry Variations	1	
2016/17 Probable Out-turn	<u>495</u>	
2017/18 Original Estimate		<u>494</u>

BUSINESS RATE COLLECTION

BUDGET ANALYSIS				
	2015/16	2016/17	2016/17	2017/18
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
	£'000	£'000	£'000	£'000
EMPLOYEES	69	73	73	73
SUPPLIES AND SERVICES	9	13	9	10
SUPPORT SERVICES	30	29	30	30
TOTAL EXPENDITURE	108	115	112	113
GOVERNMENT GRANTS	159	100	111	100
CONTRIBS FROM OTHER AGENCIES	9	5	5	5
OTHER INCOME	85	0	0	0
TOTAL INCOME	253	105	116	105
CONTRIBS TO (FROM) RESERVES	(62)	(121)	(121)	(70)
NET EXPENDITURE	<u>(207)</u>	<u>(111)</u>	<u>(125)</u>	<u>(62)</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	(111)	(111)
Variation in pay, pension (IAS19) & support service recharges	1	1
Reduced contribution from Business Rate Equalisation Reserve	0	51
Sundry Variations		(3)
Sundry Variations	(15)	
2016/17 Probable Out-turn	<u>(125)</u>	
2017/18 Original Estimate		<u>(62)</u>

COUNCIL TAX COLLECTION

BUDGET ANALYSIS	2015/16 Actual £'000	2016/17 Original Estimate £'000	2016/17 Probable Out-turn £'000	2017/18 Estimate £'000
EMPLOYEES	361	379	379	379
SUPPLIES AND SERVICES	57	55	54	55
SUPPORT SERVICES	166	169	169	169
TOTAL EXPENDITURE	584	603	602	603
GOVERNMENT GRANTS	2	0	2	0
CONTRIBS FROM OTHER AGENCIES	103	84	84	84
TOTAL INCOME	101	84	86	84
NET EXPENDITURE	<u>483</u>	<u>519</u>	<u>516</u>	<u>519</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	519	519
Change in Revenues and Benefits divisional costs	1	
Sundry Variations	(4)	
2016/17 Probable Out-turn	<u>516</u>	
2017/18 Original Estimate		<u>519</u>

LOCAL COUNCIL TAX SUPPORT

BUDGET ANALYSIS				
	2015/16	2016/17	2016/17	2017/18
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
	£'000	£'000	£'000	£'000
EMPLOYEES	208	214	214	214
SUPPLIES AND SERVICES	60	60	60	60
SUPPORT SERVICES	94	89	89	89
TOTAL EXPENDITURE	362	363	363	363
GOVERNMENT GRANTS	50	25	55	0
CONTRIBS FROM OTHER AGENCIES	14	0	0	0
TOTAL INCOME	64	25	55	0
CONTRIBS TO (FROM) RESERVES	(44)	(44)	(44)	(44)
NET EXPENDITURE	<u>254</u>	<u>294</u>	<u>264</u>	<u>319</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	294	294
Change to Government administration grant funding	(30)	25
2016/17 Probable Out-turn	<u>264</u>	
2017/18 Original Estimate		<u>319</u>

HOUSING BENEFIT

BUDGET ANALYSIS	2015/16	2016/17	2016/17	2017/18
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	263	271	271	270
SUPPLIES AND SERVICES	745	93	93	93
BENEFIT PAYMENTS	21,546	22,100	19,282	19,281
SUPPORT SERVICES	372	377	377	378
TOTAL EXPENDITURE	22,926	22,841	20,023	20,022
GOVERNMENT GRANTS	20,671	22,313	19,499	19,499
CONTRIBS FROM OTHER AGENCIES	1,644	0	0	0
FEES AND CHARGES	2	0	0	0
RECHARGES	8	0	0	0
TOTAL INCOME	22,325	22,313	19,499	19,499
NET EXPENDITURE	<u>601</u>	<u>528</u>	<u>524</u>	<u>523</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	528	528
Variation in pay, pension (IAS19) & support service recharges	0	0
Reduction in housing benefits payments	(2,818)	(2,819)
Reduction in government grant funding	2,814	2,814
2016/17 Probable Out-turn	<u>524</u>	
2017/18 Original Estimate		<u>523</u>

LAND CHARGES

BUDGET ANALYSIS				
	2015/16	2016/17	2016/17	2017/18
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
	£'000	£'000	£'000	£'000
SUPPLIES AND SERVICES	106	44	59	36
SUPPORT SERVICES	69	71	72	72
TOTAL EXPENDITURE	175	115	131	108
FEES AND CHARGES	160	183	123	120
TOTAL INCOME	160	183	123	120
CONTRIBS TO (FROM) RESERVES	(66)	0	(15)	(55)
NET EXPENDITURE	<u>(51)</u>	<u>(68)</u>	<u>(7)</u>	<u>(67)</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	(68)	(68)
Variation in pay, pension (IAS19) & support service recharges	1	1
Reduction in fees payable to Surrey County Council re searches	0	(8)
Payment re court case	15	
Drawdown from provisions re court case settlement	(15)	(55)
Reduced income from land charge fees	60	63
2016/17 Probable Out-turn	<u>(7)</u>	
2017/18 Original Estimate		<u>(67)</u>

CONTRACT MANAGEMENT

BUDGET ANALYSIS				
	2015/16	2016/17	2016/17	2017/18
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
	£'000	£'000	£'000	£'000
EMPLOYEES	870	941	941	941
PREMISES	(911)	(1,002)	(1,000)	(1,048)
TRANSPORT	162	144	140	160
SUPPLIES AND SERVICES	27	49	44	42
SUPPORT SERVICES	(161)	(176)	(170)	(175)
CAPITAL CHARGES	65	96	96	96
TOTAL EXPENDITURE	52	52	51	16
CONTRIBS FROM OTHER AGENCIES	19	2	2	2
TOTAL INCOME	19	2	2	2
CONTRIBS TO (FROM) RESERVES	3	4	4	4
NET EXPENDITURE	<u>36</u>	<u>54</u>	<u>53</u>	<u>18</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	54	54
Net changes to Tree maintenance contract	(7)	(66)
Net changes in transport contract costs	(4)	20
Net changes to GM costs	8	9
Facilities Management Kier contract uplift		10
Sundry variations	2	(9)
2016/17 Probable Out-turn	<u>53</u>	
2017/18 Original Estimate		<u>18</u>

This group covers major contracts, i.e. Transport, Grounds Maintenance, Plants & Bedding, Tree Maintenance & Facilities Management.

ESTATES AND PROPERTY MANAGEMENT

BUDGET ANALYSIS				
	2015/16	2016/17	2016/17	2017/18
	Actual	Original	Probable	Estimate
		Estimate	Out-turn	
	£'000	£'000	£'000	£'000
EMPLOYEES	0	1	1	1
PREMISES	122	397	572	424
SUPPLIES AND SERVICES	36	28	31	27
SUPPORT SERVICES	130	112	112	112
CAPITAL CHARGES	69	57	57	57
TOTAL EXPENDITURE	357	595	773	621
CONTRIBS FROM OTHER AGENCIES	86	75	72	72
FEES AND CHARGES	28	29	0	29
RENTS	1,282	1,334	1,420	1,615
TOTAL INCOME	1,396	1,438	1,492	1,716
CONTRIBS TO (FROM) RESERVES	12	0	(169)	0
NET EXPENDITURE	<u>(1,027)</u>	<u>(843)</u>	<u>(888)</u>	<u>(1,095)</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	(843)	(843)
Property reserve funding of backlog carried over schemes	176	
Changes to income from investment properties rents and charges	(53)	(281)
Changes to Business rates and Council Tax for investment properties	33	24
Adhoc building maintenance budgets transferred to properties	(31)	
Contribution from Property maintenance reserve	(169)	
Sundry variations	(1)	5
2016/17 Probable Out-turn	<u>(888)</u>	
2017/18 Original Estimate		<u>(1,095)</u>

ECONOMIC DEVELOPMENT

BUDGET ANALYSIS				
	2015/16	2016/17	2016/17	2017/18
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
	£'000	£'000	£'000	£'000
EMPLOYEES	74	91	92	92
SUPPLIES AND SERVICES	65	28	60	35
SUPPORT SERVICES	9	8	8	8
TOTAL EXPENDITURE	148	127	160	135
CONTRIBS FROM OTHER AGENCIES	13	0	0	0
TOTAL INCOME	13	0	0	0
CONTRIBS TO (FROM) RESERVES	(30)	0	(15)	0
NET EXPENDITURE	<u>105</u>	<u>127</u>	<u>145</u>	<u>135</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	127	127
Variation in pay, pension (IAS19) & support service recharges	1	1
Additional provision re Christmas lights	14	7
Sundry Variations	3	
2016/17 Probable Out-turn	<u>145</u>	
2017/18 Original Estimate		<u>135</u>

COMMUNITY DEVELOPMENT & PARTNERSHIPS

BUDGET ANALYSIS				
	2015/16	2016/17	2016/17	2017/18
	Actual	Original	Probable	Estimate
		Estimate	Out-turn	
	£'000	£'000	£'000	£'000
EMPLOYEES	39	40	41	41
SUPPLIES AND SERVICES	5	11	3	5
SUPPORT SERVICES	43	37	37	36
TOTAL EXPENDITURE	87	88	81	82
NET EXPENDITURE	<u>84</u>	<u>88</u>	<u>81</u>	<u>82</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	88	88
Variation in pay, pension (IAS19) & support service recharges	1	0
Savings arising from reduced activity	(8)	(6)
2016/17 Probable Out-turn	<u>81</u>	
2017/18 Original Estimate		<u>82</u>

COMMUNITY CONSULTATION

BUDGET ANALYSIS	2015/16 Actual £'000	2016/17 Original Estimate £'000	2016/17 Probable Out-turn £'000	2017/18 Estimate £'000
EMPLOYEES	33	36	36	36
SUPPLIES AND SERVICES	14	15	9	15
SUPPORT SERVICES	2	7	7	7
TOTAL EXPENDITURE	49	58	52	58
NET EXPENDITURE	<u>49</u>	<u>58</u>	<u>52</u>	<u>58</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	58	58
Variation in pay, pension (IAS19) & support service recharges	0	0
Sundry Variations	(6)	
2016/17 Probable Out-turn	<u>52</u>	
2017/18 Original Estimate		<u>58</u>

CENTRAL SUPPORT SERVICES

BUDGET ANALYSIS				
	2015/16	2016/17	2016/17	2017/18
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	3,270	3,320	3,385	3,081
PREMISES	1	0	0	0
TRANSPORT	8	2	7	0
SUPPLIES AND SERVICES	884	880	982	796
THIRD PARTY PAYMENTS	4	4	4	4
SUPPORT SERVICE RECHARGES	(4,145)	(4,161)	(4,161)	(3,955)
CAPITAL CHARGES	116	135	135	135
TOTAL EXPENDITURE	138	180	352	61
CONTRIBS FROM OTHER AGENCIES	75	47	104	69
FEES AND CHARGES	124	139	121	54
RECHARGES	1	0	0	0
TOTAL INCOME	200	186	225	123
CONTRIBS TO (FROM) RESERVES	(12)	0	0	18
NET EXPENDITURE	<u>(74)</u>	<u>(6)</u>	<u>127</u>	<u>(44)</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	(6)	(6)
Changes in employee costs (corporate facilities management transferred to Town Hall)	65	(239)
Changes in transport costs	5	(2)
Changes in supplies and services costs	102	(84)
Changes in support services recharge (corporate facilities management transferred to Town Hall)	0	206
Changes in contributions from reserves	0	18
Changes to contributions from other agencies	(57)	(22)
Changes to fees and charges	18	85
2016/17 Probable Out-turn	<u>127</u>	
2017/18 Original Estimate		<u>(44)</u>

OPERATIONAL SUPPORT SERVICES

BUDGET ANALYSIS				
	2015/16	2016/17	2016/17	2017/18
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
		£'000	£'000	£'000
EMPLOYEES	1	6	6	6
SUPPLIES AND SERVICES	1	(6)	(10)	(6)
TOTAL EXPENDITURE	2	0	(4)	0
FEES AND CHARGES	2	0	0	0
TOTAL INCOME	2	0	0	0
NET EXPENDITURE	<u>0</u>	<u>0</u>	<u>(4)</u>	<u>0</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	0	0
Variation in supplies and services	(4)	0
2016/17 Probable Out-turn	<u>(4)</u>	
2017/18 Original Estimate		<u>0</u>

SALARY CONTROL

BUDGET ANALYSIS	2017/18 Estimate £'000	No. of staff	Staff f.t.e
CHIEF EXECUTIVE'S GROUP	716	14	12.73
HUMAN RESOURCES	228	10	7.68
FINANCIAL SERVICES	547	14	12.40
REVENUES & BENEFITS	1,008	30	27.13
ICT	400	13	9.01
LEGAL & DEMOCRATIC SERVICES	520	13	11.30
PROPERTY	301	6	6.00
CUSTOMER SERVICES & BUSINESS SUPPORT	1,167	38	36.19
VENUES & FACILITIES	942	40	30.71
HOUSING & ENVIRONMENTAL SERVICES	878	25	21.22
OPERATIONAL SERVICES	3,325	119	115.58
PLACE DEVELOPMENT	1,034	27	21.93
GENERAL FUND TOTAL	11,066	349	311.88
EXTERNAL FUNDING:		£'000	
Income from Precepting Bodies		376	
Funding from Corporate reserves		81	
Funding from S106 / CIL		53	
		<u>510</u>	
BUDGET VARIATIONS			£'000
2016/17 Original Estimate			11,116
Changes to ICT shared service provision with EBC			(19)
Changes to payroll processing costs re outsourcing			(90)
Pay, progression & bonus 2017/18			230
Vacancy provision 2%			(221)
Sundry Variations			50
2017/18 Original Estimate			<u>11,066</u>

SALARIES PROVISIONS

BUDGET ANALYSIS	2015/16	2016/17	2016/17	2017/18
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
EMPLOYEES	30	(1)	(151)	(48)
SUPPLIES AND SERVICES	0	180	180	180
TOTAL EXPENDITURE	30	179	29	132
CONTRIBS FROM OTHER AGENCIES	0	0	0	100
TOTAL INCOME	0	0	0	100
NET EXPENDITURE	<u>30</u>	<u>179</u>	<u>29</u>	<u>32</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	179	179
Provision for inflation (excl. employee & support services)		
Variation in pay, pension (IAS19) & support service recharges	(150)	(47)
Contribution from S106 administration - one off		(100)
2016/17 Probable Out-turn	<u>29</u>	
2017/18 Original Estimate		<u>32</u>

TOWN HALL

BUDGET ANALYSIS

	2015/16 Actual £'000	2016/17 Original Estimate £'000	2016/17 Probable Out-turn £'000	2017/18 Estimate £'000
EMPLOYEES	55	59	59	178
PREMISES	424	367	422	458
SUPPLIES AND SERVICES	35	37	40	161
THIRD PARTY PAYMENTS	6	6	6	6
SUPPORT SERVICE RECHARGES	(345)	(289)	(289)	(504)
CAPITAL CHARGES	206	206	206	206
TOTAL EXPENDITURE	381	386	444	512
CONTRIBS FROM OTHER AGENCIES	0	0	0	19
SALES	0	0	15	0
FEES AND CHARGES	191	189	194	199
RENTS	192	197	195	197
TOTAL INCOME	383	386	374	415
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>(2)</u>	<u>0</u>	<u>70</u>	<u>97</u>

BUDGET VARIATIONS

	£'000	£'000
2016/17 Original Estimate	0	0
Variation in pay, pension (IAS19) & support service recharges	0	(96)
Ad hoc building maintenance	8	
Changes to voluntary organisations internal rent receipts	12	
Pool car expenses transferred from corporate facilities management		7
Stationery, copying and postages expenses transferred from Corporate facilities management	0	121
Postage and printing costs recovered transferred from Corporate facilities management		(24)
Variations in business rates and utilities provisions	51	91
Sundry variations	(1)	(2)
2016/17 Probable Out-turn	<u>70</u>	
2017/18 Original Estimate		<u>97</u>

LONGMEAD DEPOT

BUDGET ANALYSIS

	2015/16 Actual £'000	2016/17 Original Estimate £'000	2016/17 Probable Out-turn £'000	2017/18 Estimate £'000
PREMISES	101	73	78	74
SUPPLIES AND SERVICES	5	4	4	4
SUPPORT SERVICE RECHARGES	(166)	(135)	(136)	(135)
CAPITAL CHARGES	40	58	58	58
TOTAL EXPENDITURE	(20)	0	4	1
CONTRIBS FROM OTHER AGENCIES	1	0	0	0
TOTAL INCOME	1	0	0	0
NET EXPENDITURE	<u>(21)</u>	<u>0</u>	<u>4</u>	<u>1</u>

BUDGET VARIATIONS

	£'000	£'000
2016/17 Original Estimate	0	0
Variation in pay, pension (IAS19) & support service recharges	(1)	0
Ad hoc building maintenance expenses	5	0
Sundry variations	0	1
2016/17 Probable Out-turn	<u>4</u>	
2017/18 Original Estimate		<u>1</u>

ENVIRONMENT COMMITTEE

BUDGET SUMMARY	2015/16	2016/17	2016/17	2017/18
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
CAR PARKS	(1,648)	(2,009)	(2,105)	(1,996)
ON STREET PARKING	(8)	0	(18)	0
CAR PARKING	(1,656)	(2,009)	(2,123)	(1,996)
BOROUGH CLEANSING	770	795	777	810
GRAFFITI REMOVAL	66	72	71	70
LAND DRAINAGE	58	65	65	65
DOMESTIC & TRADE WASTE COLLECTION	1,731	1,662	1,649	1,603
MARKETS	(11)	(17)	(20)	(19)
HIGHWAYS	433	445	452	425
ENVIRONMENTAL SERVICES	3,047	3,022	2,994	2,954
BUILDING CONTROL	29	77	99	28
DEVELOPMENT CONTROL	411	340	461	366
PLANNING POLICY	122	166	161	166
DESIGN & CONSERVATION	43	103	103	114
PLANNING AND BUILDING CONTROL	605	686	824	674
COMMUNITY SAFETY	147	122	121	121
CEMETERY	(252)	(252)	(174)	(263)
CLOSED CHURCHYARDS	23	21	20	21
ENVIRONMENTAL HEALTH	434	446	464	454
LICENSING	(76)	(50)	(76)	(87)
ENVIRONMENTAL HEALTH	129	165	234	125
TOTAL NET REQUIREMENT	2,272	1,986	2,050	1,878

ENVIRONMENT COMMITTEE

GROSS TO NET BUDGET 2017/18				
	Gross Expenditure £'000	Gross Income £'000	Reserves to/(from) £'000	Net £'000
CAR PARKING	2,197	(4,193)	0	(1,996)
ENVIRONMENTAL SERVICES	4,346	(1,833)	16	2,529
HIGHWAYS	547	(122)	0	425
PLANNING & BUILDING CONTROL	1,448	(774)	0	674
COMMUNITY SAFETY	119	0	2	121
ENVIRONMENTAL HEALTH	883	(758)	0	125
TOTAL NET REQUIREMENT	9,540	(7,680)	18	1,878

CAR PARKS

BUDGET ANALYSIS				
	2015/16 Actual	2016/17 Original Estimate	2016/17 Probable Out-turn	2017/18 Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	172	184	184	184
PREMISES	468	462	466	592
TRANSPORT	5	5	4	5
SUPPLIES AND SERVICES	197	139	163	136
THIRD PARTY PAYMENTS	35	35	35	35
SUPPORT SERVICES	239	274	275	274
CAPITAL CHARGES	632	624	624	624
TOTAL EXPENDITURE	1,748	1,723	1,751	1,850
GOVERNMENT GRANTS	0	0	0	0
CONTRIBS FROM OTHER AGENCIES	3	3	3	4
SALES	0	0	0	0
FEES AND CHARGES	3,367	3,704	3,844	3,815
RENTS	18	16	0	18
RECHARGES	8	9	9	9
INCOME	3,396	3,732	3,856	3,846
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	(1,648)	(2,009)	(2,105)	(1,996)

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	(2,009)	(2,009)
Variation in pay, pension (IAS19) & support service recharges	1	0
Increase in Non Domestic Business Rates	4	130
Increased income	(125)	(115)
Increased cash collection costs	6	0
Increase in Equipment spend	18	(3)
2016/17 Probable Out-turn	(2,105)	
2017/18 Original Estimate		(1,997)

ON STREET PARKING

BUDGET ANALYSIS				
	2015/16	2016/17	2016/17	2017/18
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
		£'000	£'000	
EMPLOYEES	182	218	218	218
TRANSPORT	3	6	6	6
SUPPLIES AND SERVICES	34	51	50	51
SUPPORT SERVICES	105	71	71	72
CAPITAL CHARGES	0	0	0	0
TOTAL EXPENDITURE	324	346	345	347
CONTRIBUTION FROM/(TO) SCC	19	0	0	0
SALES	0	0	0	0
FEES AND CHARGES	313	346	363	347
INCOME	332	346	363	347
NET EXPENDITURE	<u>(8)</u>	<u>0</u>	<u>(18)</u>	<u>0</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	0	0
Variation in pay, pension (IAS19) & support service recharges	0	1
Sundry variations	(1)	0
Increase in income from excess charges	(17)	(1)
2016/17 Probable Out-turn	<u>(18)</u>	
2017/18 Original Estimate		<u>0</u>

BOROUGH CLEANSING

BUDGET ANALYSIS				
	2015/16	2016/17	2016/17	2017/18
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	537	548	548	548
PREMISES	0	0	0	0
TRANSPORT	239	263	244	275
SUPPLIES AND SERVICES	28	31	33	34
RECHARGES TO SERVICES	(198)	(197)	(197)	(197)
SUPPORT SERVICES	80	71	71	71
CAPITAL CHARGES	85	77	77	77
TOTAL EXPENDITURE	771	793	776	808
SALES	0	0	1	0
FEES AND CHARGES	3	0	0	0
INCOME	3	0	1	0
CONTRIBS TO (FROM) RESERVES	2	2	2	2
NET EXPENDITURE	<u>770</u>	<u>795</u>	<u>777</u>	<u>810</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	795	795
Reduction in cost of fuel	(19)	0
Increase in Transport Fleet recharge	0	6
Increase in Transport Insurance		5
Sundry Variances	1	4
2016/17 Probable Out-turn	<u>777</u>	
2017/18 Original Estimate		<u>810</u>

GRAFFITI REMOVAL

BUDGET ANALYSIS	2015/16	2016/17	2016/17	2017/18
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	40	46	46	47
TRANSPORT	14	11	10	10
SUPPLIES AND SERVICES	2	8	8	6
SUPPORT SERVICES	8	8	8	8
CAPITAL CHARGES	3	0	0	0
TOTAL EXPENDITURE	67	73	72	71
FEES AND CHARGES	1	1	0	1
INCOME	1	1	1	1
NET EXPENDITURE	<u>66</u>	<u>72</u>	<u>71</u>	<u>70</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	72	72
Provision for inflation (excl. employee & support services)		
Variation in pay, pension (IAS19) & support service recharges		1
Sundry variations	(1)	(3)
2016/17 Probable Out-turn	<u>71</u>	
2017/18 Original Estimate		<u>70</u>

DOMESTIC & TRADE WASTE COLLECTION

BUDGET ANALYSIS				
	2015/16	2016/17	2016/17	2017/18
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	1,191	1,225	1,225	1,127
TRANSPORT	845	854	839	873
SUPPLIES AND SERVICES	192	162	163	188
THIRD PARTY PAYMENTS	357	486	341	423
SUPPORT SERVICES	529	524	525	525
CAPITAL CHARGES	303	173	173	173
TOTAL EXPENDITURE	3,417	3,424	3,266	3,309
CONTRIBS FROM OTHER AGENCIES	66	50	50	50
SALES	572	658	1,581	593
FEES AND CHARGES	1,000	1,068	0	1,077
INCOME	1,638	1,776	1,631	1,720
CONTRIBS TO (FROM) RESERVES	(48)	14	14	14
NET EXPENDITURE	<u>1,731</u>	<u>1,662</u>	<u>1,649</u>	<u>1,603</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	1,662	1,662
Variation in pay, pension (IAS19) & support service recharges	1	(97)
Increase in Transport Insurance	0	17
Increase in Transport Fleet Recharge	0	19
Increase in Advertising for Big Switch	0	30
Reduction in recycling charges and fee expenditure	0	(67)
Reduction in recycling fee and credit income	0	56
Reduction in fuel costs	(15)	(17)
Sundry variations	1	0
2016/17 Probable Out-turn	<u>1,649</u>	
2017/18 Original Estimate		<u>1,603</u>

MARKETS

BUDGET ANALYSIS				
	2015/16	2016/17	2016/17	2017/18
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
	£'000	£'000	£'000	£'000
EMPLOYEES	15	10	10	10
PREMISES	21	20	24	23
SUPPLIES AND SERVICES	3	8	8	6
THIRD PARTY PAYMENTS	51	51	51	51
SUPPORT SERVICES	2	2	3	3
TOTAL EXPENDITURE	92	91	96	93
FEES AND CHARGES	102	103	0	107
RENTS	1	5	0	5
INCOME	103	108	116	112
NET EXPENDITURE	<u>(11)</u>	<u>(17)</u>	<u>(20)</u>	<u>(19)</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	(17)	(17)
Variation in employees and support services	5	1
Change in market stall income	(8)	(4)
Sundry Variances	0	1
2016/17 Probable Out-turn	<u>(20)</u>	
2017/18 Original Estimate		<u>(19)</u>

LAND DRAINAGE

BUDGET ANALYSIS				
	2015/16 Actual	2016/17 Original Estimate	2016/17 Probable Out-turn	2017/18 Estimate
	£'000	£'000	£'000	£'000
PREMISES	53	58	58	58
SUPPORT SERVICES	5	7	7	7
TOTAL EXPENDITURE	58	65	65	65
NET EXPENDITURE	<u>58</u>	<u>65</u>	<u>65</u>	<u>65</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	65	65
Variation in pay, pension (IAS19) & support service recharges	0	0
Relocation of watercourses works	0	0
2016/17 Probable Out-turn	<u>65</u>	
2017/18 Original Estimate		<u>65</u>

HIGHWAYS

BUDGET ANALYSIS				
	2015/16	2016/17	2016/17	2017/18
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
	£'000	£'000	£'000	£'000
EMPLOYEES	67	81	81	81
PREMISES	473	462	469	379
SUPPLIES AND SERVICES	4	4	4	2
SUPPORT SERVICES	79	84	84	84
TOTAL EXPENDITURE	634	631	638	546
CONTRIBS FROM OTHER AGENCIES	193	179	179	114
SALES	0	1	7	1
FEES AND CHARGES	8	6	0	6
INCOME	201	186	186	121
NET EXPENDITURE	<u>433</u>	<u>445</u>	<u>452</u>	<u>425</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	445	445
Change in internal grounds maintenance recharges	7	(83)
Reduced contribution from SCC for highways maintenance	0	65
Sundry Variances	0	(2)
2016/17 Probable Out-turn	<u>452</u>	
2017/18 Original Estimate		<u>425</u>

BUILDING CONTROL

BUDGET ANALYSIS	2015/16	2016/17	2016/17	2017/18
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	184	216	216	216
SUPPLIES AND SERVICES	39	7	32	5
SUPPORT SERVICES	131	134	134	134
TOTAL EXPENDITURE	354	357	382	355
SALES	0	0	0	0
FEES AND CHARGES	325	280	283	327
INCOME	325	280	283	327
NET EXPENDITURE	<u>29</u>	<u>77</u>	<u>99</u>	<u>28</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	77	77
Increase in surveyor plan checks (consultancy fees)	25	0
Increased income from building control fees	(3)	(47)
Sundry variations	0	(2)
2016/17 Probable Out-turn	<u>99</u>	
2017/18 Original Estimate		<u>28</u>

DEVELOPMENT CONTROL

BUDGET ANALYSIS	2015/16	2016/17	2016/17	2017/18
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	426	480	480	480
SUPPLIES AND SERVICES	49	40	52	42
SUPPORT SERVICES	298	287	287	287
TOTAL EXPENDITURE	773	807	819	809
GOVERNMENT GRANTS	0	0	0	0
CONTRIBS FROM OTHER AGENCIES	1,920	31	42	5
SALES	8	4	316	5
FEES AND CHARGES	347	432	0	433
INCOME	2,275	467	358	443
NET EXPENDITURE	<u>411</u>	<u>340</u>	<u>461</u>	<u>366</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	340	340
Reduction in planning income	109	24
Increase in consultants fees	12	0
Sundry Variances	0	2
2016/17 Probable Out-turn	<u>461</u>	
2017/18 Original Estimate		<u>366</u>

PLANNING POLICY

BUDGET ANALYSIS	2015/16	2016/17	2016/17	2017/18
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	77	0	98	0
SUPPLIES AND SERVICES	47	133	134	133
SUPPORT SERVICES	32	33	33	33
TOTAL EXPENDITURE	156	166	265	166
GOVERNMENT GRANTS	0	0	6	0
INCOME	0	0	6	0
CONTRIBS TO (FROM) RESERVES	(34)	0	(98)	0
NET EXPENDITURE	<u>122</u>	<u>166</u>	<u>161</u>	<u>166</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	166	166
Variation in pay, pension (IAS19) & support service recharges	98	0
Movement in contribution from reserve	(98)	0
Receipt of DCLG Grant	(6)	0
Sundry variances	1	0
2016/17 Probable Out-turn	<u>161</u>	
2017/18 Original Estimate		<u>166</u>

DESIGN & CONSERVATION

BUDGET ANALYSIS				
	2015/16	2016/17	2016/17	2017/18
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
	£'000	£'000	£'000	£'000
EMPLOYEES	47	91	91	106
SUPPLIES AND SERVICES	0	1	1	1
SUPPORT SERVICES	13	11	11	11
TOTAL EXPENDITURE	60	103	103	118
CONTRIBS FROM OTHER AGENCIES	17	0	0	4
INCOME	17	0	0	4
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>43</u>	<u>103</u>	<u>103</u>	<u>114</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	103	103
Variation in pay, pension (IAS19) & support service recharges	0	15
Recharge of Plan E costs	0	(4)
2016/17 Probable Out-turn	<u>103</u>	
2017/18 Original Estimate		<u>114</u>

COMMUNITY SAFETY

BUDGET ANALYSIS	2015/16	2016/17	2016/17	2017/18
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	33	36	36	36
PREMISES	87	76	76	75
SUPPLIES AND SERVICES	6	1	9	1
SUPPORT SERVICES	7	7	6	7
CAPITAL CHARGES	19	0	0	0
TOTAL EXPENDITURE	152	120	127	119
INCOME	7	0	8	0
CONTRIBS TO (FROM) RESERVES	2	2	2	2
NET EXPENDITURE	<u>147</u>	<u>122</u>	<u>121</u>	<u>121</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	122	122
Variation in pay, pension (IAS19) & support service recharges	(1)	0
Additional Government Grant	(8)	0
Minor variations in expenditure	8	(1)
2016/17 Probable Out-turn	<u>121</u>	
2017/18 Original Estimate		<u>121</u>

CEMETERY

BUDGET ANALYSIS				
	2015/16 Actual	2016/17 Original Estimate	2016/17 Probable Out-turn	2017/18 Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	66	67	67	67
PREMISES	129	114	124	117
SUPPLIES AND SERVICES	2	2	2	2
THIRD PARTY PAYMENTS	11	11	11	11
SUPPORT SERVICES	23	25	25	25
TOTAL EXPENDITURE	231	219	229	222
GOVERNMENT GRANTS	0	0	0	0
CONTRIBS FROM OTHER AGENCIES	3	1	1	1
FEES AND CHARGES	480	470	0	484
TOTAL INCOME	483	471	403	485
NET EXPENDITURE	<u>(252)</u>	<u>(252)</u>	<u>(174)</u>	<u>(263)</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	(252)	(252)
Variation in pay, pension (IAS19) & support service recharges	0	0
Additional income from increased fees and charges	0	(14)
Additional income from new charges	0	0
Reduced income from burials/grave maintenance	68	0
Increase in excavation of graves expenditure	10	3
2016/17 Probable Out-turn	<u>(174)</u>	
2017/18 Original Estimate		<u>(263)</u>

CLOSED CHURCHYARDS

BUDGET ANALYSIS	2015/16	2016/17	2016/17	2017/18
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	3	3	3	3
PREMISES	19	16	15	16
SUPPORT SERVICES	1	2	2	2
TOTAL EXPENDITURE	23	21	20	21
NET EXPENDITURE	<u>23</u>	<u>21</u>	<u>20</u>	<u>21</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	21	21
Sundry variations	(1)	0
2016/17 Probable Out-turn	<u>20</u>	
2017/18 Original Estimate		<u>21</u>

ENVIRONMENTAL HEALTH

BUDGET ANALYSIS	2015/16	2016/17	2016/17	2017/18
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	219	361	269	269
PREMISES	0	0	0	0
SUPPLIES AND SERVICES	8	38	16	11
THIRD PARTY PAYMENTS	43	26	29	18
SUPPORT SERVICES	171	178	164	164
TOTAL EXPENDITURE	441	603	478	462
CONTRIBS FROM OTHER LAs	0	58	0	0
SALES	0	0	0	0
FEES AND CHARGES	7	99	11	8
TOTAL INCOME	7	157	11	8
CONTRIBS TO (FROM) RESERVES	0	0	(3)	0
NET EXPENDITURE	<u>434</u>	<u>446</u>	<u>464</u>	<u>454</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	446	446
Provision for inflation (excl. employee & support services)		
Variations in Employees resulting from Committee changes	(106)	(106)
Variations in Supplies resulting from Committee changes	(22)	(27)
Variations in Third Party resulting from Committee changes	3	(8)
Contribution from Reserves	(3)	0
Variation in income resulting from Committee changes	146	149
2016/17 Probable Out-turn	<u>464</u>	
2017/18 Original Estimate		<u>454</u>

LICENSING

BUDGET ANALYSIS				
	2015/16	2016/17	2016/17	2017/18
	Actual	Original	Probable	Estimate
		Estimate	Out-turn	
	£'000	£'000	£'000	£'000
EMPLOYEES	130	87	151	146
SUPPLIES AND SERVICES	13	10	10	10
SUPPORT SERVICES	23	13	22	22
TOTAL EXPENDITURE	166	110	183	178
SALES	0	0	259	0
FEES AND CHARGES	242	160	0	265
TOTAL INCOME	242	160	259	265
NET EXPENDITURE	<u>(76)</u>	<u>(50)</u>	<u>(76)</u>	<u>(87)</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	(50)	(50)
Variation in employees resulting from Committee changes	73	68
Increased income from changes to tariffs	0	(6)
Variation in income resulting from Committee changes	(99)	(99)
Sundry Variations	0	0
2016/17 Probable Out-turn	<u>(76)</u>	
2017/18 Original Estimate		<u>(87)</u>

COMMUNITY AND WELLBEING COMMITTEE

BUDGET SUMMARY	2015/16 Actual £'000	2016/17 Original Estimate £'000	2016/17 Probable Out-turn £'000	2017/18 Estimate £'000
HOUSING ADVISORY SERVICE	130	126	127	127
HOMELESSNESS	1,434	1,323	1,172	1,268
GYPSY SITE MANAGEMENT	(8)	3	3	38
HOUSING STRATEGY & ENABLING	117	82	82	82
HOUSING NEEDS REGISTER	88	86	86	86
PRIVATE SECTOR HOUSING	41	28	28	29
HOUSING	1,802	1,648	1,498	1,630
MEALS ON WHEELS	5	3	3	(5)
ROUTE CALL	348	279	292	304
COMMUNITY ALARM	(83)	(57)	(57)	(61)
DISABLED FACILITIES GRANT	59	46	42	42
PERSONAL SOCIAL SERVICES	329	271	280	280
SUPPORT FOR VOLUNTARY ORGS	183	206	192	189
COMMUNITY CENTRES	553	441	475	503
COUNTRYSIDE, PARKS & OPEN SPACES	1,766	1,925	1,940	1,912
ALLOTMENTS	30	27	33	30
PARKS & OPEN SPACES	1,796	1,952	1,973	1,942
EBBISHAM CENTRE	412	402	419	346
EPSOM PLAYHOUSE	356	321	326	293
RAINBOW LEISURE CENTRE	4	101	100	96
BOURNE HALL	396	298	323	343
MUSEUM	178	186	187	186
EWELL COURT HOUSE	123	(33)	(26)	(52)
SPORTS & LEISURE DEVELOPMENT	130	157	158	157
MARKETING & PUBLICITY - LEISURE	0	0	0	3
SPORTS LEISURE & CULTURAL	1,599	1,432	1,487	1,372
NONSUCH PARK JOINT MANAGEMENT COMMITTEE	97	99	99	101
EPSOM & WALTON DOWNS CONSERVATORS	214	223	223	227
PRECEPTING/LEVYING BODIES	311	322	322	328
TOTAL NET REQUIREMENT	6,573	6,272	6,227	6,244

GROSS TO NET BUDGET 2017/18

	Gross Expenditure £'000	Gross Income £'000	Reserves to/(from) £'000	Net £'000
HOUSING	2,227	(597)	0	1,630
PERSONAL SOCIAL SERVICES	925	(592)	(53)	280
SUPPORT FOR VOLUNTARY ORGANISATIONS	194	(5)	0	189
SOCIAL CENTRES	632	(131)	2	503
PARKS & OPEN SPACES	2,290	(308)	(40)	1,942
SPORTS LEISURE & CULTURAL	3,454	(2,075)	(7)	1,372
PRECEPTING/LEVYING BODIES	328	0	0	328
TOTAL NET REQUIREMENT	10,050	(3,708)	(98)	6,244

HOUSING ADVISORY SERVICE

BUDGET ANALYSIS				
	2015/16	2016/17	2016/17	2017/18
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
	£'000	£'000	£'000	£'000
EMPLOYEES	73	75	75	75
SUPPLIES AND SERVICES	5	3	3	4
SUPPORT SERVICES	53	48	49	48
TOTAL EXPENDITURE	131	126	127	127
CONTRIBS FROM OTHER AGENCIES	1	0	0	0
TOTAL INCOME	1	0	0	0
NET EXPENDITURE	<u>130</u>	<u>126</u>	<u>127</u>	<u>127</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	126	126
Variation in pay, pension (IAS19) & support service recharges	1	0
Sundry Variations		1
2016/17 Probable Out-turn	<u>127</u>	
2017/18 Original Estimate		<u>127</u>

HOMELESSNESS

BUDGET ANALYSIS				
	2015/16	2016/17	2016/17	2017/18
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
	£'000	£'000	£'000	£'000
EMPLOYEES	152	159	159	159
PREMISES	70	35	35	35
SUPPLIES AND SERVICES	1,879	1,653	1,532	1,555
THIRD PARTY PAYMENTS	2	0	0	0
TRANSFER PAYMENTS	7	30	30	30
SUPPORT SERVICES	48	51	51	51
TOTAL EXPENDITURE	2,158	1,928	1,807	1,830
GOVERNMENT GRANTS	3	0	0	0
CONTRIBS FROM OTHER AGENCIES	190	30	30	30
RENTS	631	575	605	532
TOTAL INCOME	824	605	635	562
CONTRIBS TO (FROM) RESERVES	100	0	0	0
NET EXPENDITURE	<u>1,434</u>	<u>1,323</u>	<u>1,172</u>	<u>1,268</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	1,323	1,323
Variation in pay, pension (IAS19) & support service recharges	0	0
East Surrey Outreach Service expenditure	0	25
Reduced temporary accommodation costs	(121)	(118)
Reduced furniture storage costs	0	(5)
Changes to income from rents	(30)	43
2016/17 Probable Out-turn	<u>1,172</u>	
2017/18 Original Estimate		<u>1,268</u>

GYPSY SITE MANAGEMENT

BUDGET ANALYSIS	2015/16	2016/17	2016/17	2017/18
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	25	26	26	26
PREMISES	78	60	60	20
SUPPLIES AND SERVICES	0	1	1	1
THIRD PARTY PAYMENTS	3	3	3	1
SUPPORT SERVICES	14	15	15	15
TOTAL EXPENDITURE	120	105	105	63
CONTRIBS FROM OTHER AGENCIES	50	20	20	5
RENTS	78	82	0	20
TOTAL INCOME	128	102	102	25
NET EXPENDITURE/(INCOME)	<u>(8)</u>	<u>3</u>	<u>3</u>	<u>38</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	3	3
Variation in pay, pension (IAS19) & support service recharges	0	0
Residual part year & retained central costs on transfer to Surrey County Council		35
2016/17 Probable Out-turn	<u>3</u>	
2017/18 Original Estimate		<u>38</u>

HOUSING STRATEGY & ENABLING

BUDGET ANALYSIS				
	2015/16 Actual	2016/17 Original Estimate	2016/17 Probable Out-turn	2017/18 Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	78	49	49	49
SUPPLIES AND SERVICES	2	2	2	2
SUPPORT SERVICES	37	33	33	33
TOTAL EXPENDITURE	117	84	84	84
FEES AND CHARGES	0	2	2	2
TOTAL INCOME	0	2	2	2
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>117</u>	<u>82</u>	<u>82</u>	<u>82</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	82	82
Sundry Variations	0	0
2016/17 Probable Out-turn	<u>82</u>	
2017/18 Original Estimate		<u>82</u>

HOUSING NEEDS REGISTER

BUDGET ANALYSIS				
	2015/16	2016/17	2016/17	2017/18
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
	£'000	£'000	£'000	£'000
EMPLOYEES	40	43	43	43
SUPPLIES AND SERVICES	9	7	7	7
SUPPORT SERVICES	42	39	39	39
TOTAL EXPENDITURE	91	89	89	89
CONTRIBS FROM OTHER AGENCIES	3	3	3	3
TOTAL INCOME	3	3	3	3
NET EXPENDITURE	<u>88</u>	<u>86</u>	<u>86</u>	<u>86</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	86	86
2016/17 Probable Out-turn	<u>86</u>	
2017/18 Original Estimate		<u>86</u>

PRIVATE SECTOR HOUSING

BUDGET ANALYSIS				
	2015/16	2016/17	2016/17	2017/18
	Actual	Original	Probable	Estimate
		Estimate	Out-turn	
	£'000	£'000	£'000	£'000
EMPLOYEES	44	30	30	30
SUPPLIES AND SERVICES	0	1	1	1
SUPPORT SERVICES	4	3	3	3
TOTAL EXPENDITURE	48	34	34	34
FEES AND CHARGES	7	6	0	5
TOTAL INCOME	7	6	6	5
NET EXPENDITURE	<u>41</u>	<u>28</u>	<u>28</u>	<u>29</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	28	28
Sundry Variations	0	1
2016/17 Probable Out-turn	<u>28</u>	
2017/18 Original Estimate		<u>29</u>

MEALS ON WHEELS

BUDGET ANALYSIS				
	2015/16	2016/17	2016/17	2017/18
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
	£'000	£'000	£'000	£'000
EMPLOYEES	63	51	51	51
TRANSPORT	13	14	14	14
SUPPLIES AND SERVICES	66	97	97	61
SUPPORT SERVICES	22	25	25	25
CAPITAL CHARGES	4	0	0	0
TOTAL EXPENDITURE	168	187	187	151
CONTRIBS FROM OTHER AGENCIES	34	31	31	34
SALES	119	111	113	115
FEES AND CHARGES	2	2	0	3
RECHARGES	8	40	40	4
TOTAL INCOME	163	184	184	156
NET EXPENDITURE	<u>5</u>	<u>3</u>	<u>3</u>	<u>(5)</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	3	3
Increased income from changes to tariffs	0	(4)
Revised grant income		(3)
Sundry Variations	0	(1)
2016/17 Probable Out-turn	<u>3</u>	
2017/18 Original Estimate		<u>(5)</u>

ROUTE CALL

BUDGET ANALYSIS				
	2015/16	2016/17	2016/17	2017/18
	Actual	Original	Probable	Estimate
		Estimate	Out-turn	
	£'000	£'000	£'000	£'000
EMPLOYEES	222	182	202	182
PREMISES	0	1	1	1
TRANSPORT	149	115	104	104
SUPPLIES AND SERVICES	8	8	44	8
SUPPORT SERVICES	107	105	105	105
CAPITAL CHARGES	50	26	26	26
TOTAL EXPENDITURE	536	437	482	426
GOVERNMENT GRANTS	6	6	6	6
CONTRIBS FROM OTHER AGENCIES	65	42	58	26
FEES AND CHARGES	76	112	0	92
RECHARGES	0	1	0	1
TOTAL INCOME	147	161	137	125
CONTRIBS TO (FROM) RESERVES	(41)	3	(53)	3
NET EXPENDITURE	<u>348</u>	<u>279</u>	<u>292</u>	<u>304</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	279	279
Variation in pay, pension (IAS19) & support service recharges	20	0
Transport fleet recharge	(11)	(11)
Purchase of software	36	0
Contribution from Preventative Personalisation Partnership funding	(56)	0
Reduction in Surrey County Council grant	8	16
Reduced fare income from volumes	20	23
Income from increased fare charges	0	(5)
Sundry variations	(4)	2
2016/17 Probable Out-turn	<u>292</u>	
2017/18 Original Estimate		<u>304</u>

COMMUNITY ALARM

BUDGET ANALYSIS				
	2015/16 Actual	2016/17 Original Estimate	2016/17 Probable Out-turn	2017/18 Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	95	118	118	118
PREMISES	0	0	0	0
TRANSPORT	4	3	3	3
SUPPLIES AND SERVICES	61	49	73	39
THIRD PARTY PAYMENTS	17	17	17	17
SUPPORT SERVICES	47	50	50	50
CAPITAL CHARGES	0	0	0	0
TOTAL EXPENDITURE	224	237	261	227
CONTRIBS FROM OTHER AGENCIES	49	27	27	24
SALES	6	5	211	5
FEES AND CHARGES	191	206	0	203
TOTAL INCOME	246	238	238	232
CONTRIBS TO (FROM) RESERVES	(61)	(56)	(80)	(56)
NET EXPENDITURE	<u>(83)</u>	<u>(57)</u>	<u>(57)</u>	<u>(61)</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	(57)	(57)
Income from increased volumes of sales	0	(4)
2016/17 Probable Out-turn	<u>(57)</u>	
2017/18 Original Estimate		<u>(61)</u>

DISABLED FACILITIES GRANT

BUDGET ANALYSIS	2015/16	2016/17	2016/17	2017/18
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	86	50	82	83
SUPPLIES AND SERVICES	61	0	25	25
SUPPORT SERVICES	10	6	13	13
TOTAL EXPENDITURE	157	56	120	121
CONTRIBS FROM OTHER AGENCIES	98	0	58	58
SALES	0	0	20	0
FEES AND CHARGES	1	10	0	21
TOTAL INCOME	99	10	78	79
CONTRIBS TO (FROM) RESERVES	1	0	0	0
NET EXPENDITURE	<u>59</u>	<u>46</u>	<u>42</u>	<u>42</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	46	46
Variation in pay, pension (IAS19) & support service recharges	39	40
Service changes to include Home Improvement Agency	25	25
Increased income from fees	(10)	(11)
EEBC charge to grant funding	(58)	(58)
2016/17 Probable Out-turn	<u>42</u>	
2017/18 Original Estimate		<u>42</u>

This is budget for Disabled Facilities Grant administration.
The level of grant funding can be found within the capital programme.

SUPPORT FOR VOLUNTARY ORGANISATIONS

BUDGET ANALYSIS	2015/16	2016/17	2016/17	2017/18
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
PREMISES	110	126	112	109
SUPPLIES AND SERVICES	79	84	84	84
SUPPORT SERVICES	0	1	1	1
TOTAL EXPENDITURE	189	211	197	194
CONTRIBS FROM OTHER AGENCIES	2	1	1	1
RENTS	4	4	0	4
TOTAL INCOME	6	5	5	5
NET EXPENDITURE	<u>183</u>	<u>206</u>	<u>192</u>	<u>189</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	206	206
Lease revisions on Notional Building Rents & Service Charges	(14)	(17)
Reduced income from Sundry Variations	0	0
2016/17 Probable Out-turn	<u>192</u>	
2017/18 Original Estimate		<u>189</u>

COMMUNITY CENTRES

BUDGET ANALYSIS				
	2015/16	2016/17	2016/17	2017/18
	Actual	Original	Probable	Estimate
		Estimate	Out-turn	
	£'000	£'000	£'000	£'000
EMPLOYEES	273	255	255	234
PREMISES	136	68	96	67
SUPPLIES AND SERVICES	44	30	31	36
SUPPORT SERVICES	153	147	145	147
CAPITAL CHARGES	122	148	148	148
TOTAL EXPENDITURE	728	648	675	632
CONTRIBS FROM OTHER AGENCIES	23	23	23	23
SALES	63	45	109	53
FEES AND CHARGES	93	71	0	55
TOTAL INCOME	179	139	132	131
CONTRIBS TO (FROM) RESERVES	4	(68)	(68)	2
NET EXPENDITURE	<u>553</u>	<u>441</u>	<u>475</u>	<u>503</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	441	441
Variation in pay, pension (IAS19) & support service recharges	(2)	(21)
Corporate Project Reserve Funding no longer applied	0	70
Increased building maintenance & cleaning charges	33	0
Increased income from changes to tariffs	0	(3)
Reduced volume of lettings - including Wells	0	16
Sundry variations	3	
2016/17 Probable Out-turn	<u>475</u>	
2017/18 Original Estimate		<u>503</u>

COUNTRYSIDE, PARKS & OPEN SPACES

BUDGET ANALYSIS	2015/16	2016/17	2016/17	2017/18
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
EMPLOYEES	432	463	463	463
PREMISES	1,138	1,038	1,049	1,042
TRANSPORT	35	47	40	47
SUPPLIES AND SERVICES	40	41	42	41
THIRD PARTY PAYMENTS	88	88	88	88
SUPPORT SERVICES	192	193	193	193
CAPITAL CHARGES	265	353	353	353
TOTAL EXPENDITURE	2,190	2,223	2,228	2,227
CONTRIBS FROM OTHER AGENCIES	305	89	81	90
SALES	0	1	0	6
FEES AND CHARGES	159	167	167	178
RENTS	0	1	0	1
TOTAL INCOME	465	258	248	275
CONTRIBS TO (FROM) RESERVES	41	(40)	(40)	(40)
NET EXPENDITURE	<u>1,766</u>	<u>1,925</u>	<u>1,940</u>	<u>1,912</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	1,925	1,925
Variation in pay, pension (IAS19) & support service recharges	0	0
Variation in EU and Horton funding/expenditure	25	0
Decrease in fleet management recharges	(7)	(1)
Change due to changes to tariffs	0	(6)
Increased customer receipts	0	(5)
Sundry variations	(3)	(1)
2016/17 Probable Out-turn	<u>1,940</u>	
2017/18 Original Estimate		<u>1,912</u>

ALLOTMENTS

BUDGET ANALYSIS	2015/16	2016/17	2016/17	2017/18
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	23	23	23	23
PREMISES	21	21	22	21
SUPPORT SERVICES	18	19	19	19
TOTAL EXPENDITURE	62	63	64	63
CONTRIBS FROM OTHER AGENCIES	5	8	5	5
RENTS	27	28	26	28
TOTAL INCOME	32	36	31	33
NET EXPENDITURE	<u>30</u>	<u>27</u>	<u>33</u>	<u>30</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	27	27
Change to water recharges	4	4
Decreased spend on utilities	(3)	0
Increased income from changes in tariffs	0	(1)
Increased income from changes in levels of demand	2	0
2016/17 Probable Out-turn	<u>30</u>	
2017/18 Original Estimate		<u>30</u>

EBBISHAM CENTRE

BUDGET ANALYSIS				
	2015/16	2016/17	2016/17	2017/18
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
		£'000	£'000	
EMPLOYEES	135	155	155	155
PREMISES	167	147	145	138
SUPPLIES AND SERVICES	3	6	6	(46)
THIRD PARTY PAYMENTS	117	102	113	106
SUPPORT SERVICES	51	55	56	56
CAPITAL CHARGES	209	210	210	210
TOTAL EXPENDITURE	682	675	685	619
CONTRIBS FROM OTHER AGENCIES	144	142	139	141
FEES AND CHARGES	125	130	0	131
RECHARGES	1	1	1	1
TOTAL INCOME	270	273	266	273
NET EXPENDITURE	<u>412</u>	<u>402</u>	<u>419</u>	<u>346</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	402	402
Variation in pay, pension (IAS19) & support service recharges	1	1
Anticipated savings from service review	0	(52)
Increased recharges/contract payments to SCC	11	
Reduction in income from letting fees	5	
Sundry variations		(5)
2016/17 Probable Out-turn	<u>419</u>	
2017/18 Original Estimate		<u>346</u>

EPSOM PLAYHOUSE

BUDGET ANALYSIS				
	2015/16 Actual	2016/17 Original Estimate	2016/17 Probable Out-turn	2017/18 Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	253	268	268	268
PREMISES	349	131	133	142
SUPPLIES AND SERVICES	840	698	698	725
SUPPORT SERVICES	114	116	119	117
CAPITAL CHARGES	78	79	79	79
TOTAL EXPENDITURE	1,634	1,292	1,297	1,331
CATERING CONTRACT INCOME	27	25	25	11
SALES	619	600	600	653
FEES AND CHARGES	434	346	346	377
TOTAL INCOME	1,080	971	971	1,041
NET EXPENDITURE	<u>356</u>	<u>321</u>	<u>326</u>	<u>293</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	321	321
Variation in pay, pension (IAS19) & support service recharges	3	1
Net additional income from new catering arrangements	0	(31)
Increased utility expenditure	2	6
Increased box office & booking fee income		(4)
2016/17 Probable Out-turn	<u>326</u>	
2017/18 Original Estimate		<u>293</u>

RAINBOW LEISURE CENTRE

BUDGET ANALYSIS	2015/16	2016/17	2016/17	2017/18
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	0	1	1	1
PREMISES	1	1	1	1
SUPPORT SERVICES	4	8	7	8
CAPITAL CHARGES	272	367	367	367
TOTAL EXPENDITURE	277	377	376	377
CONTRACT INCOME	273	276	276	281
TOTAL INCOME	273	276	276	281
NET EXPENDITURE	<u>4</u>	<u>101</u>	<u>100</u>	<u>96</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	101	101
Variation in pay, pension (IAS19) & support service recharges	(1)	0
Annual increase of contract income	0	(5)
2016/17 Probable Out-turn	<u>100</u>	
2017/18 Original Estimate		<u>96</u>

BOURNE HALL

BUDGET ANALYSIS				
	2015/16	2016/17	2016/17	2017/18
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	201	184	184	184
PREMISES	224	176	180	200
SUPPLIES AND SERVICES	26	26	25	26
SUPPORT SERVICES	11	(19)	(17)	(18)
CAPITAL CHARGES	241	241	241	241
TOTAL EXPENDITURE	703	608	613	633
CONTRIBS FROM OTHER AGENCIES	116	87	87	87
CATERING CONTRACT INCOME	0	15	15	20
FEES AND CHARGES	180	207	186	187
RENTS	0	0	1	0
RECHARGES	0	1	1	1
TOTAL INCOME	296	310	290	295
CONTRIBS TO (FROM) RESERVES	(11)	0	0	5
NET EXPENDITURE	<u>396</u>	<u>298</u>	<u>323</u>	<u>343</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	298	298
Variation in pay, pension (IAS19) & support service recharges	0	1
Reduced income from lettings	20	20
Business Rate increase	0	17
Building works/Refurbishment costs	3	6
Contribution to Repairs & Renewals fund	0	5
Additional bar income from contract changes	0	(5)
Sundry variations	2	1
2016/17 Probable Out-turn	<u>323</u>	
2017/18 Original Estimate		<u>343</u>

MUSEUM

BUDGET ANALYSIS				
	2015/16	2016/17	2016/17	2017/18
	Actual	Original	Probable	Estimate
		Estimate	Out-turn	
	£'000	£'000	£'000	£'000
EMPLOYEES	52	55	55	55
PREMISES	0	0	0	0
SUPPLIES AND SERVICES	14	9	9	9
SUPPORT SERVICES	119	125	126	125
TOTAL EXPENDITURE	185	189	190	189
CONTRIBS FROM OTHER AGENCIES	5	0	0	0
FEES AND CHARGES	2	3	3	3
TOTAL INCOME	7	3	3	3
NET EXPENDITURE	<u>178</u>	<u>186</u>	<u>187</u>	<u>186</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	186	186
Variation in pay, pension (IAS19) & support service recharges	1	0
2016/17 Probable Out-turn	<u>187</u>	
2017/18 Original Estimate		<u>186</u>

EWELL COURT HOUSE

BUDGET ANALYSIS	2015/16	2016/17	2016/17	2017/18
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	17	18	18	18
PREMISES	90	40	50	39
SUPPLIES AND SERVICES	8	11	12	11
SUPPORT SERVICES	43	21	21	21
CAPITAL CHARGES	91	30	30	30
TOTAL EXPENDITURE	249	120	131	119
CONTRIBS FROM OTHER AGENCIES	60	10	20	6
FEES AND CHARGES	13	90	0	112
RENTS	53	53	0	53
TOTAL INCOME	126	153	157	171
NET EXPENDITURE	<u>123</u>	<u>(33)</u>	<u>(26)</u>	<u>(52)</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	(33)	(33)
Variation in pay, pension (IAS19) & support service recharges	0	0
Reduced fees income	5	
Increased income from letting fees	0	(22)
Sundry variations	3	3
2016/17 Probable Out-turn	<u>(26)</u>	
2017/18 Original Estimate		<u>(52)</u>

SPORTS & LEISURE DEVELOPMENT

BUDGET ANALYSIS				
	2015/16	2016/17	2016/17	2017/18
	Actual	Original	Probable	Estimate
		Estimate	Out-turn	
	£'000	£'000	£'000	£'000
EMPLOYEES	104	107	107	107
SUPPLIES AND SERVICES	58	27	34	34
SUPPORT SERVICES	37	42	43	42
TOTAL EXPENDITURE	199	176	184	183
CONTRIBS FROM OTHER AGENCIES	31	9	10	11
FEES AND CHARGES	8	0	0	0
TOTAL INCOME	39	9	11	11
CONTRIBS TO (FROM) RESERVES	(30)	(10)	(15)	(15)
NET EXPENDITURE	<u>130</u>	<u>157</u>	<u>158</u>	<u>157</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	157	157
Variation in pay, pension (IAS19) & support service recharges	1	0
2016/17 Probable Out-turn	<u>158</u>	
2017/18 Original Estimate		<u>157</u>

MARKETING & PUBLICITY - LEISURE

BUDGET ANALYSIS				
	2015/16 Actual	2016/17 Original Estimate	2016/17 Probable Out-turn	2017/18 Estimate
	£'000	£'000	£'000	£'000
SUPPLIES AND SERVICES	0	0	0	3
TOTAL EXPENDITURE	0	0	0	3
NET EXPENDITURE	<u>0</u>	<u>0</u>	<u>0</u>	<u>3</u>

BUDGET VARIATIONS				
2016/17 Original Estimate			0	0
Pooled publicity budget recharge required				3
2016/17 Probable Out-turn			<u>0</u>	<u>3</u>
2017/18 Original Estimate				

PRECEPTING/LEVYING BODIES

BUDGET ANALYSIS	2015/16 Actual £'000	2016/17 Original Estimate £'000	2016/17 Probable Out-turn £'000	2017/18 Estimate £'000
NONSUCH PARK JOINT MANAGEMENT COMMITTEE	97	99	99	101
EPSOM & WALTON DOWNS CONSERVATORS	214	223	223	227
TOTAL EXPENDITURE	311	322	322	328
NET EXPENDITURE	<u>311</u>	<u>322</u>	<u>322</u>	<u>328</u>

BUDGET VARIATIONS	£'000	£'000
2016/17 Original Estimate	322	322
Precept increased by 2%	0	6
2016/17 Probable Out-turn	<u>322</u>	
2017/18 Original Estimate		<u>328</u>

CAPITAL PROGRAMME

2017/18 to 2019/20

Summary Proposed Capital Programme 2017/18 - 2019/20

	Original Budget 2017/18 £'000	Proposed Budget 2018/19 £'000	Proposed Budget 2019/20 £'000	Total Provision 2017/18- 2019/20 £'000
Strategy and Resources Committee	291	97	0	388
Environment Committee	267	344	0	611
Community & Wellbeing Committee	691	535	535	1,761
Total	1,249	976	535	2,760

Financing of Proposed Capital Programme 2017/18 - 2019/20

	Original Budget 2017/18 £'000	Proposed Budget 2018/19 £'000	Proposed Budget 2019/20 £'000	Total Provision 2017/18- 2019/20 £'000
Capital Reserves and Receipts	622	441	0	1,063
Disabled Facilities Grants	535	535	535	1,605
Revenue Reserves	25	0	0	25
Capital Reserves for Spend to Save Schemes	21	0	0	21
S106 Contribution	46	0	0	46
Total	1,249	976	535	2,760

Strategy and Resources Committee Proposed Capital Programme 2017/18 - 2019/20

	Original Budget 2017/18 £'000	Proposed Budget 2018/19 £'000	Proposed Budget 2019/20 £'000	Total Provision 2017/18- 2019/20 £'000
Installation of LED Lighting Bourne Hall	21	0	0	21
ICT Programme of Work	250	0	0	250
ICT - Legal Case Management System	20	0	0	20
Epsom Business Hub	0	30	0	30
ICT - Financial Management System Upgrade	0	67	0	67
Total Strategy & Resources	291	97	0	388

Environment Committee Proposed Capital Programme 2017/18 - 2019/20

	Original Budget 2017/18 £'000	Proposed Budget 2018/19 £'000	Proposed Budget 2019/20 £'000	Total Provision 2017/18- 2019/20 £'000
Container and Bin Replacement Programme	68	0	0	68
Waste Strategy Containers (The Big Switch)	25	0	0	25
Improvement Works (Depot Rd) & Pay Machines (Depot Rd & Upper High St) Car Parks	174	0	0	174
Ashley Centre Car Park-Upgrade levels 4a & 4b with deckshield waterproofing	0	184	0	184
Hope Lodge Car Park Extension	0	97	0	97
St Marys Churchyard Wall Repairs	0	63	0	63
Total Environment Committee	267	344	0	611

Community & Wellbeing Committee Proposed Capital Programme 2017/18 - 2019/20

	Original Budget 2017/18 £'000	Proposed Budget 2018/19 £'000	Proposed Budget 2019/20 £'000	Total Provision 2017/18- 2019/20 £'000
Rosebery Park Pond Refurbishment	110	0	0	110
Alexander Recreation Ground - Tennis & Basketball Court Refurbishment	46	0	0	46
Disabled Facilities Grants	535	535	535	1,605
Total Community & Wellbeing Committee	691	535	535	1,761